THE RELATIONSHIP BETWEEN DIVERSIFICATION AND VOLATILITY IN THE SHARE PRICES: EVIDENCE FROM BIST

Kaya TOKMAKÇIOĞLU

Assist. Prof. Dr., Istanbul Technical University, Faculty of Management, Management Engineering Department

tokmakcioglu@itu.edu.tr

Abstract

This paper, following the review of the relevant literature and setting out a theoretical background surrounding diversification, its reasons and the expected effects, intends to provide an empirical analysis regarding the relationship between volatility of the share prices and the diversification of activity fields of firms traded on Borsa Istanbul (BIST) and listed in the BIST Holding and Investment Companies index. Annual consolidated financial statements for 29 different companies are used between 2009-2016. According to the results, there is a negative relationship between the number of fields of activity and the annual average volatility of the share values. Given the relatively high market risks in emerging markets, such as Turkey, it could be asserted that diversification will continue to be a useful tool in decreasing volatility.

Key Words: Diversification, volatility, BIST, XHOLD

HİSSE SENETLERİ FİYATLARI OYNAKLIĞI VE ÇEŞİTLENDİRMESİ ARASINDAKİ İLİŞKİ: BORSA İSTANBUL'DAN BULGULAR

Özet

Bu makale, ilgili literatürün gözden geçirilmesini takiben ve çeşitlendirme, nedenleri ve beklenen etkileri içeren teorik bir arka plan ortaya koyarak, hisse senedi fiyatlarındaki oynaklık ile Borsa İstanbul'da (BIST) ve BIST Holding ve Yatırım Şirketleri endeksinde işlem gören firmaların faaliyet alanlarının çeşitlendirilmesi arasındaki ilişkiyi ortaya koymayı amaçlamaktadır. 2009-2016 yılları arasında 29 farklı şirket için yıllık konsolide finansal tablolar kullanılmaktadır. Sonuçlara göre, faaliyet alanlarının sayısı ile hisse senedi değerlerinin yıllık ortalama oynaklığı arasında negatif bir ilişki gözlemlenmiştir. Türkiye gibi gelişmekte olan piyasalarda görece yüksek piyasa riskleri göz önüne alındığında, çeşitliliğin oynaklığın azaltılmasında yararlı bir araç olmaya devam edeceği söylenebilir.

Anahtar kelimeler: Çeşitlendirme, oynaklık, BIST, XHOLD

INTRODUCTION

Turkish business groups historically have and continue to use diversification as a tool to minimize risks (Özkara, Kurt, & Karayormuk, 2008: 65) (Global Investment Holding, 2010: 10). Although there is obviously a consensus on the expected effects of diversification on risk aversion, to the best of our knowledge there are no empirical studies concerning Turkish companies that test whether the expected effects can actually be observed in the share price volatility.

Our study aims to test the hypothesis that there is a negative relationship between the share value volatilities listed in XHOLD and the diversification of the sample firms. For that purpose, we analyse the correlation between share value volatilities of companies traded on Borsa Istanbul, which are at the same time listed in the BIST Holding and Investment Companies index with the number of activities classified in accordance with Eurostat's statistical classification of economic activities.

In this context, we first try to summarise the literature in relation to the definition, motives, means and directions of diversification and also the relationship between the value of the firm and diversification and its effects on stock prices. We then set out the basis upon which we have chosen our data for the purposes of our analysis and the methodology surrounding the development of the data.

Finally, we set out our methodology in analysing the relationship between volatility of the share prices and the number of activities of the sample firms. Following the analysis we conclude that, although the graphical observation and a correlation analysis indicate that there is a negative correlation between the increase in the fields of activity and the share value volatility, this conclusion cannot be confirmed through statistical means.

The rest of the paper is organised as follows. Section 2 reviews the previous literature. In Section 3, the empirical data and sample are presented. Section 4 gives the details of the methodology. The empirical results and findings of the paper are discussed briefly in Section 5. Finally, Section 6 concludes and discusses some implications for further researches.

1. LITERATURE REVIEW

The value of a firm is primarily dictated by the risk and the return provided by its investments. The risks can be classified in two groups: (i) market or undiversifiable risk; and (ii) specific or idiosyncratic risk (Vernimmen, Quiry, Dallocchio, Le Fur, & Salvi, 2014: 314). Markowitz, in his Nobel acclaimed studies, has set out the basis of the modern portfolio theory and suggested that investors are risk averse and they will choose the less risky alternative in case two portfolios offer the same return (Markowitz, 1952). The idiosyncratic risk can be reduced through holding a diversified portfolio of assets (Lee & Lee, 2010: 167).

From a practical perspective, diversification can either be used to reduce the idiosyncratic risk for a given level of return; and/or improve the return for a given level of idiosyncratic risk (Vernimmen, Quiry, Dallocchio, Le Fur, & Salvi, 2014: 314).

In line with this theoretical background, growth, risk aversion and benefiting from economies of scale have been identified as the main drivers for diversification (Karaevli, 2008: 87). Moreover, internal capital markets' efficiencies, market power advantages, and others (including tax and other financial benefits) have been considered as the benefits that may be driven from diversification (George, 2007). Similar to Karaevli and George, Cretu (2012) has conceived all of these factors to be the drivers for diversification and summarises these as: (i) scale and range of economies; (ii) the power on the market; (iii) profit stability; (iv) improvement of financial performance; and (v) growth of the company's dimension.

Noting various definitions of diversification, Ramanujam and Varadarajan offer "the entry of a firm or business unit into new lines of activity, either by processes of internal business development or acquisition, which entail changes in its administrative structure, system and other management processes" as a definition for diversification (1989: 525).

The theoretical perspectives underlying the choice for diversification worth mentioning threefold, and these are: (i) agency theory; (ii) the resource based view; and (iii) market power (Montgomery, 1994).

Scholars who argue that agency theory is one of the main reasons for diversification claim that free cash flows made available to managers lead managers to expand the scale of their firms, even if that behaviour means undertaking poor projects, thereby reducing firm value (Park & SooCheong, 2014: 52). This over-investing problem derives from the fact that the shareholders and the managers have conflicting interests given that there is high positive correlation amongst diversification; increased firm size and management compensation (Finkelstein & Hambrick, 1996).

Wernerfelt (1984) considers the firm as a bundle of resources and argues that firms intend to better their positions with respect to these resources through either internal development or through mergers and acquisitions. Taking this approach as the basis, the resource-based view considers that firms diversify to extend their resources into new markets and businesses (Nath, Nachiappan, & Ramanathan, 2010: 319).

Market power is the ability of a market participant to raise and maintain price above the level that would prevail under competition (Organisation for Economic Co-operation and Development, 2002: 57). Montgomery has explained that firms will tend to diversify with a view to generate market

power through cross-subsidisation,¹ mutual forbearance,² and reciprocal buying.³ It has been further acknowledged that the means asserted to be used by market power holders (obtained through diversification or otherwise) had raised concerns as to their potential in giving rise to reduced competition and higher concentration in the relevant markets (Montgomery, 1994: 165).

In line with Montgomery's (1994) concerns, legislatures have considered these means, crosssubsidisation, mutual forbearance and reciprocal buying, to be anti-competitive actions if these are made amongst separate economic enterprises. However, these actions would not be deemed to create lessened competition or higher concentration in a market where these actions are carried out within the same group, such as a holding structure or a conglomerate structure. The relevant governmental authorities could, however, limit the creation of these conglomerates through mergers or acquisitions however diversification through internal business development would not be prevented by governmental authorities as these would not be limiting competition or giving rise to higher concentration in the relevant markets.

The method for diversification has been reviewed from different perspectives, either from the type of the market where the diversification was made or from the choice of diversification mode. First distinction is made in relation to whether the diversification has been made towards related or unrelated markets. Related diversification is defined as corporate development beyond current products and markets, but within the capabilities or value network of the organisation. Related diversification can be achieved through vertical integration including backward or forward integration and horizontal integration. Unrelated diversification is defined as development of products or services beyond the current capabilities and value network (Johnson, Scholes, & Whittington, 2008: 265).

Another approach to assessing the method for diversification is the method utilised for the diversification. The methods utilised for this purpose could be: (i) acquisitions including mergers; (ii) internal development; and (iii) formation of joint ventures. It has been noted that firms typically enter new markets through internal development and less often through acquisitions while joint ventures are utilised to enter into foreign markets (Lee & Lieberman, 2010).

There is considerable amount of study focusing on whether there is any relationship between the market to be entered into is a related or an unrelated market and the method of choice for diversification (Rumelt, 1982; Yip, 1982). Lee and Lieberman (2010), taking a more resource based view, suggest that acquirers tend to use acquisitions either for close reinforcement of existing skills or for substantial jumps into new skill sets. According to their study, acquisition is utilised for the

¹ Cross subsidisation has been explained by Montgomery (1994) as the case where one firm uses its profits from one market to support predatory pricing activities in another.

² Mutual forbearance has been explained by Montgomery (1994) as the case where competitors meet each other in multiple markets and recognize their interdependence and compete less vigorously.

³ Reciprocal buying has been explained by Montgomery (1994) as the case where the interrelationships among large diversified firms foreclose markets to smaller competitors.

purposes of exploiting existing resources where the expansion (diversification) is conducted in related markets; and acquisition is utilised for exploration purposes where the expansion (diversification) is conducted in unrelated markets.

Diversification for any of the reasons or any of the modes above naturally gives rise to the establishment of business groups or holding companies. In their important study, Marshall, Yawitz and Greenberg have provided empirical evidence that a systematic effort to achieve firm-level diversification underlies the structure of the conglomerate firm⁴ (1984: 21). Moreover, Echanis has referred to holding companies as being an appropriate corporate structure for managing diversification (2009: 1).

Holding companies have been mainly defined by focusing on one of the two elements: (i) control; and (ii) purpose. Bonbright & Means have focused on the entity's ability to control or materially influence the management of one or more other entities (1932: 10);⁵ legislatures have focused on the purpose upon which the entity was incorporated in order to assess whether such entity was a holding company. The Turkish Grand National Assembly, through the Turkish Commercial Code (Turkish Grand National Assembly, 2011), has defined holding company as "companies whose sole purpose is to participate in other entities" in Article 519 (Poroy, Tekinalp, & Çamoğlu, 2014: 295). Black's Law Dictionary's definition of "Holding Company" also focuses on the purpose upon which the company is formed by stating "a company formed to control other companies, usu. confining its role to owning stock and supervising Management" (Black, 2004: 298).

Business groups have been defined as "collections of firms bound together in some formal and/or informal ways, characterized by an 'intermediate' level of binding" (Granovetter, 1995: 95). Granovetter further considers holding companies to fall within the scope of the term business group.

Diversification effects on firm performance are also another popular research area. Isakovski's studies provide that corporate diversification has an impact on firm value through changes of the firm's characteristics where it has been further analysed that geographic diversification positively effects the firm value (2003). In their study comparing the effects of diversification on firm performance, Yigit and Akpinar have found that unrelated diversification positively affects performance in Turkey, the same cannot be said of related diversification (2016). Furthermore, Marinelli's study (2011) provides empirical evidence that "diversified firms [have] a higher ability to absorb negative financial shock." Additionally, Berger and Ofek (1995) have found that diversification reduces value. Contrary to Marinelli (2011) and Berger & Ofek's (1995) findings, Isakovski has found that the share returns of diversified and focused firms are indifferent (2003: 39).

⁴ Marshall, Yawitz and Greenberg use the term "conglomerate firm" for firms "engaged in two or more distinct lines of business where the motive for combining the activities under the control of one firm does not increase market power, vertical integration, or any conventional technological economies of scale." (Marshall, Yawitz, & Greenberg, p. 1) 5 Bonbright & Means (1932, p. 10) have defined holding company as: "Any company, incorporate or unincorporated, which

is in a position to control, or materially to influence, the management of one or more other companies by virtue, in part at least, of its ownership of securities in the other company or companies."

Marinelli (2011) further asserts that lower diversification results to higher degrees of volatility. Kuppuswamy and Villalonga (2015) assessed the effects of the financial crisis of 2008 on diversified firms. They have found that the value of diversified firms have significantly increased relative to single-segment firms in this period.

2. DATA AND SAMPLE SELECTION

Given that the main purpose of this study is to assess the level of the impact of diversification on the volatility of the share values; we have chosen to limit the scope of our sample with diversified entities. As discussed above, there may be different motives,⁶ means⁷ or directions⁸ for diversification. For the purposes of our study, we believe that none of these distinctions carry any weight given that, whatever the motive, means or directions of the diversification, the end result is that the relevant firm has diversified. For this reason, we have not tried to make any distinction within our dataset due to any of these reasons.

Accordingly, and in line with the approach followed in the literature, we have relied on the main activity fields Turkish companies have reported to the stock exchange and have therefore chosen to limit our analysis to the companies listed in the BIST Holding and Investment Companies index ("**XHOLD**"). The main field of activity of all companies in XHOLD are all classified under Code 64.2 – holding companies' activities in accordance with the statistical classification of economic activities in the European Community ("**NACE Rev. 2**") as adopted by the Turkish Statistical Institute. According to Article 7.7 of the BIST Share Indices Fundamental Rules (Borsa Istanbul Anonim Şirketi) companies whose main field of activity changes are removed from the relevant share index and registered to the relevant share index. Accordingly, the sample chosen for the purposes of the study, have remained to be relevant throughout the period in which the data was gathered.⁹

Considering the impact that the financial crisis of 2008 had on the value of the diversified firms (Kuppuswamy & Villalonga, 2015), we have focused on the time period after 2009 and until 2016 ("**Research Period**") for the sample companies so as to be able to access their annual activity reports and financial statements. We expect this to have limited the effects of the market risk on the sample firms. However, we have not conducted any tests to see whether the selection of this Research Period has had any impact on our findings.

⁶ Such as growth, risk aversion or benefiting from economies of scale.

⁷ Such as internal development, acquisition or formation of joint ventures.

⁸ Such as related or unrelated diversification.

⁹ We have observed that in a limited number of cases and for certain periods of time, certain entities have either invested in a single entity (i.e. not diversified) or they have seized to carry out any operation the relevant entity listed on the index. At least the purpose of the relevant entity remained to be investing in other entities.

This approach yielded a sample of 29 firms. Given that certain entities had become a part of XHOLD later than others, but still during the research period, we have taken into account only the years in which they were listed on XHOLD.

Given the nature of the firms constituting the sample, we have assumed that the firms in the sample achieve diversification through a holding structure. This is due to the fact that holding companies are not permitted to carry out their own operations and are only allowed to invest in other entities. Due to the legal restriction, the only possible method for diversification in holding companies would be through incorporation of new subsidiaries or acquisition of operational firms. Considering the legal limitation and the unavailability of comparable information in relation to the number of industries in which holding companies (through subsidiaries or affiliates) operate,¹⁰ we have reviewed the annual audited financial statements for the Research Period and have generated the data.

During the review of the financial statements, we have classified the operations of the subsidiaries and affiliates of sample firms by reference to two-digit numerical codes (divisions) of NACE Rev. 2. This level of detail gave us the ability to differentiate the operations by: (i) the character of the goods and the services produced; (ii) the uses to which the goods and services are put; and (iii) the inputs, the process and the technology of production (European Commission, 2008: 21).

Irrespective of whether or not they were consolidated; all affiliates, subsidiaries and joint ventures in which the sample firms had stakes were taken into account in determining the number of industries in which the sample firms were involved. This is due to the fact that irrespective of the level of control exercised in affiliates, subsidiaries or joint ventures, all of these investments provide return and therefore provide diversification in all, market or idiosyncratic, risks to which the sample firm is exposed. Therefore, we expect any diversification, albeit small or large, to have an effect on the volatility of the share value of the sample firms. As a result of our review of the annual audited financial statements, we have obtained the results provided in Appendix in relation to the number of fields of activity of the sample firms.

In order to calculate the share value volatilities, we have used daily closing share prices of the firms listed on XHOLD obtained from Thomson Reuters Eikon (Thomson Reuters Eikon, 2017).

The summary data containing the tickers of the firms, the relevant years, the standard deviation of logarithmic changes in the closing prices, the number of trading days in the relevant year, the volatility calculated in accordance with the methodology are explained below and the number of

¹⁰ For the study, we have first commenced our research with the review of the annual activity reports of the sample firms, however given the different approaches by different firms in relation to the way in which they classified their operations it was not possible to adopt a consistent approach through reviews of their activity reports.

fields of activity of the sample firms in the given year are provided in Appendix – The Summary Dataset.

3. METHODOLOGY

The position in relation to holding companies under Turkish law, which prevents holding companies to carry out activities other than owning interests in other entities, envisages them as organisational tools to manage a portfolio. In line with the modern portfolio theory, given that investors – in this case the holding companies – will be risk averse and they will choose the least risky alternative in case two portfolios offer the same return, we would expect the diversification carried out by holding companies (or other entities which are incorporated and operating with a purpose of investing in other entities) would result with a lower volatility. In this vein, in the event the number of activity fields would increase, we would expect the overall volatility of the portfolio would decrease. Given that in this context the portfolios are held through the holding or investment companies, the volatility in the share price would decrease with the increase in the number of activity fields.

As a result, we have hypothesised that there is a negative relationship between the volatility of the value of the shares listed on XHOLD and the diversification of the sample firms.

For the purposes of testing our hypothesis, we have structured our methodology to first calculate the realised volatility of the value of the shares of sample firms for the Research Period. Due to the annual issuance of audited financial statements and therefore the availability of data regarding the activity fields on an annual basis, we have calculated the volatility of the share price on an annual basis. In calculating the volatility of the shares we have followed the methodology suggested by Karabiyik and Anbar (2007: 65):

$$x_{i} = \ln\left(\frac{S_{i}}{S_{i-1}}\right)$$
$$X = \frac{1}{n} \sum_{1}^{n} x_{i}$$
$$\sigma = \sqrt{\frac{1}{n-1} \sum_{1}^{n} (x_{i} - X)^{2}}$$

Where S_i represents the value of the share in the relevant time period, x_i represents the return in the *i*. timeframe; X, the average of x_i ; σ , the realised volatility and n, the number of observations.

We then calculated the correlation between the annual volatility data series and the annual number of fields of activity of the sample firms data series.

In order to assess whether our findings statistically support our hypothesis we have also conducted a linear regression.

4. FINDINGS

As a result of the application of the above methodology, we found that there was a 16.73% negative correlation between the volatility and the number of fields of activity of the sample firms. A scatter plot with a linear trend line is provided below:



Figure 1. Scatter Plot - Volatility / Number of Fields of Activity of the Sample Firms

From *Figure 1* we can observe that there is a negative relationship between the number of activity fields and the volatility of the share prices. This finding was in line with the modern portfolio theory and Marinelli's (2011) empirical findings.

In order to assess whether the findings were statistically significant and confirmatory of our hypothesis we have conducted a regression analysis. The summary output of our regression statistics were:

Figure 2. Regression Summary Output

Regression Statist	ics		
Multiple R	0.167341		
R Square	0.028003		
Adjusted R Square	0.023044		
Standard Error	0.174164		
Observations	198		
ANOVA			
	df	SS	MS

Regression Residual Total	1 196 197	0.171283 5.945.279 6.116.562	0.171283 0.030333	0.018451413
	Coefficients	Standard Error	t Stat	P-value
Intercept	0.44632	0.020631	2.163.375	7.9E-54
<i># of Field of Activity</i>	-0.00398	0.001676	-237.629	0.018451

Kırklareli Üniversitesi İktisadi ve İdari Bilimler Fakültesi Dergisi (ISSN: 2146-3417 / E-ISSN: 2587-2052) Yıl: 2017 – Cilt: 6 – Sayı: 2

From the low R square statistics (0.028) we find that approximately only 3% of the variation in volatility is driven by the number of fields of activity of the sample firms. Furthermore, the F statistics significance illustrates that there is approximately 22% chance that any fit of the trend line on the data is by chance.

Given the 24.6% annual average volatility of XHOLD; the 17.35% annual average volatility of the BIST100 in the Research Period; and the theoretical background confirming diversification's inability to lower the exposure to market risk in accordance with the modern portfolio theory, we do not find the lowness of diversification's effects on volatility to be surprising.

Due to the increased market risks attributed to emerging markets, as also illustrated by higher BIST100 annual average volatility against S&P500's annual average volatility, minimising exogenous risks carries much more importance. As a tool for risk minimisation diversification will continue to be important in decreasing volatility. Lower volatility levels would be expected to result in lower cost in terms of cost of capital given the lower borrowing costs and thereby contribute to the delivering value.

Higher debt to equity ratio would result in lower free cash flows (Park & SooCheong, 2014) and we would, in line with the agency theory, expect it to lead the managers to make less but better diversification choices.

In the Turkish market context, given the low levels of capital accumulation in single economic enterprises and general low levels of market concentration, we would not share Montgomery's (1994) concerns in relation to diversification leading to consolidation and thereby reducing competition in the market. This trend is also confirmed by the fact that the Turkish Competition Authority has not rejected any merger or acquisition transaction in the period between 2009 and 2014 (Turkish Competition Authority).

While diversification appears to be risk aversion method, this will also lead the group into facing additional exogenous risk with each new geographical or product market expanded. Despite the fact that the overt seizure of assets in emerging markets has decreased since 1960s, there is a perception that political risks are asserted on enterprises through regulatory means (Henisz & Zelner, 2010).

The increase in the number of markets the diversified firms operate in will naturally give rise to the increase in the regulatory constraints and therefore the risks to be increased. Despite the fact that unrelated diversification positively affects firm value as opposed to unrelated diversification, it should be noted that related diversification would result in relatively less added regulatory risk exposure.

CONCLUSION

Despite the common expectation in the literature, the rationale for diversification in practice and the correlation in a manner supporting our hypothesis, the data available in the Research Period did not provide statistically significant proof that there was indeed a correlation between the volatility and the number of fields of activity of the sample firms. Given the inability of the data utilised in this study to be stripped of externalities we suspect that these externalities have concealed the statistical significance of the correlation between the volatility and the number of fields of activity of the sample firms.

However, despite the lack of a statistically fulfilling result; given the correlation established the general trendline observed in the scatter diagram we observe that there is a negative relationship between the number of fields of activity and the annual average volatility of the share values. Given the relatively high market risks in emerging markets, such as Turkey, we believe that diversification will continue to be a useful tool in minimising volatility. Higher stability in the share values will result in steadier dividend payouts yielding higher interest in equity market instruments of diversified firms and lower interest rates to be obtained by the diversified firms in debt markets. In a country where access to cheap financing is a grand leverage over the competitors, diversification will continue to be important in creating access to cheap financing.

Further research focusing on the volatility of share prices with solely the idiosyncratic risk of diversified firms could be carried out to better assess the existence of any relationship between those two. Additionally, the related question whether a firm can be over-diversified is also an intriguing one.

113

Appendix – Summary Dataset

			# of		
		Standard	Trading		# of Fields
Company	Year	Deviation	Days	Volatility	of Activity
ALARK.IS	2009	0.0225072	252	35.73%	12
ALARK.IS	2010	0.0185699	250	29.36%	12
ALARK.IS	2011	0.0154073	253	24.51%	12
ALARK.IS	2012	0.0150206	253	23.89%	12
ALARK.IS	2013	0.0233358	250	36.90%	12
ALARK.IS	2014	0.0165283	251	26.19%	12
ALARK.IS	2015	0.0175537	253	27.92%	11
BOYP.IS	2009	0.0264122	252	41.93%	6
BOYP.IS	2010	0.0276756	250	43.76%	5
BOYP.IS	2011	0.0323165	253	51.40%	5
BOYP.IS	2012	0.0255479	253	40.64%	6
BOYP.IS	2013	0.0242315	250	38.31%	6
BOYP.IS	2014	0.0163065	251	25.83%	6
BOYP.IS	2015	0.0265956	253	42.30%	7
BRYAT.IS	2009	0.0259075	252	41.13%	9
BRYAT.IS	2010	0.0206274	250	32.61%	9
BRYAT.IS	2011	0.028531	253	45.38%	9
BRYAT.IS	2012	0.0200003	253	31.81%	9
BRYATIS	2013	0.0287191	250	45.41%	9
BRYATIS	2014	0.0235469	251	37.31%	9
BRYAT.IS	2015	0.0286419	253	45.56%	9
DENGELS	2012	0.0344588	102	34.80%	2
DENGE.IS	2013	0.0533377	250	84.33%	3
DENGE.IS	2014	0.025813	251	40.90%	3
DENGE.IS	2015	0.0284203	253	45.21%	3
DOHOL.IS	2009	0.0386228	252	61.31%	33
DOHOL.IS	2010	0.0212015	250	33.52%	33
DOHOL.IS	2011	0.0282392	253	44.92%	31
DOHOL.IS	2012	0.0258945	253	41.19%	31
DOHOL.IS	2013	0.0225759	250	35.70%	31
DOHOL.IS	2014	0.0225207	251	35.68%	31
DOHOL.IS	2015	0.0249606	253	39.70%	32
ECILC.IS	2009	0.0264549	252	42.00%	6
ECILC.IS	2010	0.0231415	250	36.59%	6
ECILC.IS	2011	0.019499	253	31.02%	6
ECILC.IS	2012	0.0148963	253	23.69%	7
ECILC.IS	2013	0.0181679	250	28.73%	7
ECILC.IS	2014	0.0129302	251	20.49%	7
ECILC.IS	2015	0.0258799	253	41.16%	7
ECZYT.IS	2009	0.0230378	249	36.35%	12
ECZYT.IS	2010	0.022174	250	35.06%	12
ECZYT.IS	2011	0.0222627	253	35.41%	12
ECZYT.IS	2012	0.0203588	253	32.38%	12
	1				

			# of		
		Standard	Trading		# of Fields
Company	Year	Deviation	Davs	Volatility	of Activity
ECZYT.IS	2013	0.01889	250	29.87%	12
ECZYT IS	2014	0 0129793	251	20 56%	12
FCZYTIS	2015	0.0279554	253	44 47%	12
FIIHOL IS	2010	0.0475684	132	54.65%	2
EUHOL IS	2010	0.0435978	252	69 35%	2
	2011	0.0260117	255	41 2706	2
	2012	0.0200117	255	F2 900/	2
	2015	0.0555927	250	52.60%	3
EUHUL.IS	2014	0.0540736	251	85.67%	3
EUHUL.IS	2015	0.0548532	253	87.25%	3
GLYHO.IS	2009	0.0334126	252	53.04%	13
GLYHO.IS	2010	0.02416/1	250	38.21%	13
GLYHO.IS	2011	0.0272146	253	43.29%	14
GLYHO.IS	2012	0.0167467	253	26.64%	15
GLYHO.IS	2013	0.0250765	250	39.65%	15
GLYHO.IS	2014	0.0151666	251	24.03%	15
GLYHO.IS	2015	0.0329654	252	52.33%	15
GOZDE.IS	2010	0.0369266	235	56.61%	0
GOZDE.IS	2011	0.0419277	253	66.69%	8
GOZDE.IS	2012	0.0190274	253	30.26%	9
GOZDE.IS	2013	0.0341165	250	53.94%	8
GOZDE.IS	2014	0.0234963	251	37.23%	6
GOZDE.IS	2015	0.0177072	253	28.17%	5
GSDHO.IS	2009	0.0351808	252	55.85%	6
GSDHO.IS	2010	0.0229456	250	36.28%	6
GSDHOIS	2011	0.0273777	253	43.55%	6
GSDHO IS	2012	0.0201488	253	32.05%	6
GSDHO IS	2012	0.0407659	250	64 46%	6
	2013	0.026739	250	42 36%	6
	2014	0.020739	251	42.30 <i>%</i>	6
	2013	0.0232091	255	37.01%	0
GYHOLIS	2009	0.0262991	252	41.75%	1
GYHOL.IS	2010	0.0249314	250	39.42%	1
GYHOL.IS	2011	0.0152134	253	24.20%	1
GYHOL.IS	2012	0.013642	251	21.61%	1
GYHOL.IS	2013	0.0128872	227	19.42%	1
GYHOL.IS	2014	0.0132769	225	19.92%	1
GYHOL.IS	2015	0.0227037	173	29.86%	1
HDFGS.IS	2015	0.0604685	231	91.90%	4
IEYHO.IS	2009	0.0478429	252	75.95%	1
IEYHO.IS	2010	0.0362976	250	57.39%	1
IEYHO.IS	2011	0.0852609	253	135.62%	5
IEYHO.IS	2012	0.0289428	232	44.08%	5
IEYHO.IS	2013	0.0292789	250	46.29%	5
IEYHO.IS	2014	0.023276	251	36.88%	5
IEYHO.IS	2015	0.0256005	253	40.72%	5
IHLAS.IS	2009	0.0358813	252	56.96%	0
	1				

			# of		
		Standard	Trading		# of Fields
Company	Year	Deviation	Days	Volatility	of Activity
IHLAS.IS	2010	0.0279099	250	44.13%	0
IHLAS.IS	2011	0.0272407	253	43.33%	25
IHLAS.IS	2012	0.0184874	253	29.41%	25
IHLAS.IS	2013	0.0314189	250	49.68%	25
IHLAS.IS	2014	0.0316587	251	50.16%	25
IHLAS.IS	2015	0.0311943	253	49.62%	25
IHYAY.IS	2010	0.0659109	37	40.09%	6
IHYAY.IS	2011	0.0274832	253	43.71%	6
IHYAY.IS	2012	0.0239196	253	38.05%	6
IHYAYIS	2013	0.0269427	250	42.60%	7
IHYAY IS	2014	0.0357269	251	56 60%	7
ΙΗΥΔΥΙς	2011	0.0321932	251	51 21%	6
	2013	0.0211850	255	33 63%	6
	2009	0.0211039	252	20 6 20/	0
	2010	0.0244200	250	30.03%	/
15651.15	2011	0.019067	253	30.33%	8
1565¥.15	2012	0.0181984	253	28.95%	10
ISGSY.IS	2013	0.0125847	250	19.90%	9
ISGSY.IS	2014	0.0090941	251	14.41%	8
ISGSY.IS	2015	0.0087785	253	13.96%	9
ITTFH.IS	2010	0.0307266	250	48.58%	13
ITTFH.IS	2011	0.0262384	253	41.73%	13
ITTFH.IS	2012	0.0139723	253	22.22%	14
ITTFH.IS	2013	0.0250029	250	39.53%	14
ITTFH.IS	2014	0.02491	251	39.46%	14
ITTFH.IS	2015	0.0288893	253	45.95%	14
KCHOL.IS	2009	0.02375	252	37.70%	26
KCHOL.IS	2010	0.0202334	250	31.99%	26
KCHOL.IS	2011	0.02349	253	37.36%	26
KCHOL.IS	2012	0.0154763	253	24.62%	26
KCHOL.IS	2013	0.0227828	250	36.02%	26
KCHOLIS	2014	0.0142218	251	22.53%	26
KCHOLIS	2015	0.0159141	253	25 31%	27
KOMHL IS	2012	0.1026827	200	53 36%	18
KOMHI IS	2012	0.0296609	250	46 90%	19
KOMHI IS	2013	0.0276661	250	35 910%	19
	2014	0.0220001	251	22 070/	10
	2015	0.02000/3	200	01 020/	10
	2009	0.031/1	201	01.72%	0
METRO IC	2010	0.0296499	250	40.88%	/
METRO.IS	2011	0.02//441	253	44.13%	9
METRO.IS	2012	0.0272605	253	43.36%	10
METRO.IS	2013	0.0388814	250	61.48%	11
METRO.IS	2014	0.0268116	251	42.48%	11
METRO.IS	2015	0.0321871	253	51.20%	11
NTHOL.IS	2009	0.0275143	252	43.68%	5
NTHOL.IS	2010	0.0220332	250	34.84%	5

			# of		
		Standard	Trading		# of Fields
Company	Year	Deviation	Days	Volatility	of Activity
NTHOL.IS	2011	0.0202053	253	32.14%	5
NTHOL.IS	2012	0.0130022	253	20.68%	5
NTHOL.IS	2013	0.0173311	250	27.40%	5
NTHOL.IS	2014	0.0130017	251	20.60%	4
NTHOLIS	2015	0.0184085	253	29.28%	5
OSTIM IS	2012	0 1 2 2 0 6 4 4	151	150.00%	7
OSTIM IS	2013	0.0465678	250	73 63%	7
OSTIM.IS	2013	0.0325693	250	51 60%	7
OSTIM.IS	2011	0.0252366	251	40 14%	7
	2013	0.0232300	152	22 4.8%	7 A
	2012	0.0246092	250	20.05%	4
	2013	0.0240982	250	39.03% 27 E 704	4
	2014	0.01/404/	251	27.57%	4
PULHU.IS	2015	0.0191878	253	30.52%	4
RHEAG.IS	2009	0.0324087	252	51.45%	0
RHEAG.IS	2010	0.0627	249	98.94%	5
RHEAG.IS	2011	0.0348013	253	55.35%	5
RHEAG.IS	2012	0.0203447	253	32.36%	5
RHEAG.IS	2013	0.0308342	250	48.75%	5
RHEAG.IS	2014	0.0296433	251	46.96%	4
RHEAG.IS	2015	0.0341489	253	54.32%	4
SAHOL.IS	2009	0.027162	252	43.12%	14
SAHOL.IS	2010	0.019988	250	31.60%	14
SAHOL.IS	2011	0.0236547	253	37.63%	14
SAHOL.IS	2012	0.0180813	253	28.76%	14
SAHOL.IS	2013	0.0251479	250	39.76%	13
SAHOL.IS	2014	0.0189525	251	30.03%	13
SAHOL.IS	2015	0.0175364	253	27.89%	13
SISE.IS	2009	0.0234131	252	37.17%	9
SISE.IS	2010	0.019026	250	30.08%	9
SISE.IS	2011	0.0253583	253	40.33%	9
SISE.IS	2012	0.0183334	253	29.16%	9
SISE.IS	2013	0.0229397	250	36.27%	9
SISE.IS	2014	0.0203225	251	32.20%	9
SISE.IS	2015	0.0212708	253	33.83%	10
TAVHL.IS	2009	0.0220501	252	35.00%	5
TAVHLIS	2010	0.0224947	250	35.57%	5
TAVHLIS	2011	0.0200758	253	31.93%	5
TAVHL IS	2012	0.0159123	253	25 31%	6
TAVHLIS	2012	0.0302286	250	47 80%	6
TAVHI IS	2014	0.0191944	250	30 41%	6
ΤΔΥΗΙ Ις	2014	0.0191944	251	29.67%	6
TKEEN IC	2015	0.02/2/00	255	29.65%	16
ΤΚΓΕΝΙΟ ΤΚΓΕΝΙΟ	2009	0.0243409	252	30.03% 33 770/	10
ι κρείν.ις τνεεν ις	2010	0.021300	250	33.77% 24.020/	10
INFENIS	2011	0.0213954	253 252	34.U3%	1/
IKFEN.IS	2012	0.016221	253	25.80%	10

Kırklareli Üniversitesi İktisadi ve İdari Bilimler Fakültesi Dergisi (ISSN: 2146-3417 / E-ISSN: 2587-2052)
Yıl: 2017 – Cilt: 6 – Sayı: 2

			# of		
		Standard	Trading		# of Fields
Company	Year	Deviation	Days	Volatility	of Activity
TKFEN.IS	2013	0.0255001	250	40.32%	16
TKFEN.IS	2014	0.0185171	251	29.34%	16
TKFEN.IS	2015	0.0173511	253	27.60%	16
USAS.IS	2009	0.025636	252	40.70%	1
USAS.IS	2010	0.0352848	250	55.79%	0
USAS.IS	2011	0.0318816	253	50.71%	0
USAS.IS	2012	0.0323298	253	51.42%	0
USAS.IS	2013	0.0402799	250	63.69%	5
USAS.IS	2014	0.0306369	251	48.54%	5
USAS.IS	2015	0.0242838	253	38.63%	6
VERUS.IS	2013	0.0159518	31	8.88%	5
VERUS.IS	2014	0.0167152	251	26.48%	5
VERUS.IS	2015	0.0175015	253	27.84%	5
YAZIC.IS	2009	0.0213819	252	33.94%	13
YAZIC.IS	2010	0.0194285	250	30.72%	13
YAZIC.IS	2011	0.013662	253	21.73%	14
YAZIC.IS	2012	0.0148798	253	23.67%	14
YAZIC.IS	2013	0.0269482	250	42.61%	14
YAZIC.IS	2014	0.0154691	251	24.51%	14
YAZIC.IS	2015	0.0166084	253	26.42%	14

REFERENCES

Berger, P. G. - Ofek, E. (1995). Diversification's Effect on Firm Value, *Journal of Financial Economics*, 37, 39-65.

Black, H. C. (2004). *Black's Law Dictionary*. (B. A. Garner, Ed.) St. Paul, MN, United States of America: Thomson & West.

Bonbright, J. C. - Means, G. C. (1932). *The Holding Company: Its Public Significance and Its Regulation*, New York and London: McGraw-Hill Book Company, Inc.

Borsa Istanbul Anonim Şirketi (n.d.). from Borsa Istanbul Website: http://www.borsaistanbul.com/docs/default-source/endeksler/bist-pay-endeksleri-temel-kurallari.pdf?sfvrsn=12, Retrieved April 13, 2017.

Cretu, R. F. (2012). Corporate Governance and Corporate Diversification Strategies, *Review of International Comparative Management*, 13 (4), 621-633.

Echanis, E. S. (2009). Holding Companies: A Structure for Managing Diversification, *Philippine Management Review*, 16, 1-12.

European Commission (2008). Nace Rev. 2: Statistical Classification of Economic Activities in the European Community, European Communities. Luxembourg: Office for Official Publications of the European Communities, from http://ec.europa.eu/eurostat/documents/3859598/5902521/KS-RA-07-015-EN.PDF, Retrieved April 13, 2017.

Finkelstein, S. - Hambrick, D. C. (1996). *Strategic Leadership: Top Executives and Their Effects on Organizations*, Minneapolis, St. Paul: West Publishing Company.

George, R. P. (2007). Diversification and Firm Performance: The Moderating Influence of Ownership Structure and Business Group-Affiliation, *South Asian Journal of Management*, 14 (3), 66-94.

Global Investment Holding (2010). Global Investment Holding: Activity Report, from Global Investment Holding Website: http://globalyatirim.com.tr/files/annual reports/GIH 2010 AnnualReport.pdf, Retrieved April 22,

2017.

Granovetter, M. (1995). Coase Revisited: Business Groups in the Modern Economy, *Industrial and Corporate Change*, 4 (1), 93-130.

Henisz, W. J., & Zelner, B. A. (2010, April). The Hidden Risks in Emerging Markets, *Harvard Business Review*, 88 (4), 88-95.

Isakovski, T. (2003). Corporate Diversification and Stock Returns. Ann Arbor: ABI/INFORM Collection.

Johnson, G. - Scholes, K. - Whittington, R. (2008). *Exploring Corporate Strategy*, Prentice Hall.

Karabıyık, L. - Anbar, A. (2007). Volatilite ve Varyans Swapları, *Muhasebe ve Finansman Dergisi*, 35, 62-77.

Karaevli, A. (2008). Türkiye'deki İşletme Gruplarında Çeşitlendirme Stratejilerinin Evrimi, *Yönetim Araştırmaları Dergisi*, 8 (1-2), 85-107.

Kuppuswamy, V. - Villalonga, B. (2015). Does Diversification Create Value in the Presence of External Financing Constraints? Evidence from the 2007-2009 financial crisis, *Management Science*, 62 (4), 905-923.

Lee, C.-F. - Lee, J. (2010). *Handbook of Quantitative Finance and Risk Management*: Volume 1, Springer US, doi:10.1007/978-0-387-77117-5.

Lee, G. K. - Lieberman, M. B. (2010). Acquisition vs. Internal Development as Modes of Market Entry, *Strategic Management Journal*, 31 (2), 140-158.

Marinelli, F. (2011). The relationship between diversification and firm's performance: Is there really a causal relationship, *University of Navarra Working Paper*, No: 2011/907.

Markowitz, H. (1952). Portfolio Selection, *Journal of Finance*, 7 (1), 77-91.

Marshall, W. J. - Yawitz, J. B. - Greenberg, E. (1984). Incentives for Diversification and the Structure of the Conglomerate Firm, *Southern Economic Journal*, 51 (1), 1-23.

Montgomery, C. A. (1994). Corporate Diversification, *Journal of Economic Perspectives*, 8 (3), 163-178.

Nath, P. - Nachiappan, S. - Ramanathan, R. (2010). The impact of marketing capability, operations capability and diversification strategy on performance: A resource-based view, *Industrial Marketing Management*, 39 (2), 317-329.

OECD (2002). Glossary of Statistical Terms: OECD, from OECD Website: http://www.oecd.org/regreform/sectors/2376087.pdf, Retrieved April 22, 2017.

Özkara, B. - Kurt, M. - Karayormuk, K. (2008). Türkiye'de İşletme Grupları: Eskiler ve Yeniler, *Yönetim Araştırmaları Dergisi*, 8 (1-2), 59-83.

Park, K. - SooCheong, J. S. (2014). Capital structure, free cash flow, diversification and firm performance: A Holistic Analysis, *International Journal of Hospitality Management*, 33, 51-63.

Poroy, R. - Tekinalp, Ü. - Çamoğlu, E. (2014). *Ortaklıklar Hukuku I*, İstanbul: Vedat Kitapçılık.

Ramanujam, V. - Varadarajan, P. (1989). Research on Corporate Diversification: A Synthesis, *Strategic Management Journal*, 10 (6), 523-551.

Rumelt, R. P. (1982). Diversification Strategy and Profitability: Summary, *Strategic Management Journal*, 3 (4), 359-369.

Thomson Reuters Eikon (2017). Thomson Reuters Eikon, from Thomson Reuters Eikon, Retrieved April 15, 2017.

Turkish Competition Authority (n.d.). Decision Statistics, from Turkish Competition Authority Web site: http://www.rekabet.gov.tr/tr-TR/Karar-Istatistik-Listesi, Retrieved April 30, 2017.

Turkish Grand National Assembly (2011). Turkish Commercial Code, Official Gazette. Ankara, Turkey.

Vernimmen, P. - Quiry, P. - Dallocchio, M. - Le Fur, Y. - Salvi, A. (2014). *Corporate Finance: Theory and Practice*, Cornwall, UK: John Wiley and Sons, Ltd.

Wernerfelt, B. (1984). A Resource-Based View of the Firm, *Strategic Management Journal*, 5 (2), 171-180.

Yigit, I. - Akpinar, O. (2016). The Relationship Between Diversification Strategy and Firm Performance in Developed and Emerging Economy Contexts: Evidence from Turkey, Italy and Netherlands, from

https://www.researchgate.net/publication/301590568_the_relationship_between_diversification_ strategy_and_firm_performance_in_developed_and_emerging_economy_contexts_evidence_from_tur key_italy_and_netherlands, Retrieved April 20, 2017.

Yip, G. S. (1982). Diversification Entry: Internal Development versus Acquisition, *Strategic Management Journal*, 3 (4), 331-345.